



## Record of Interview

<b>Project Title and Code: SIGAR LL-02: Lessons Learned from Aid Coordination in Afghanistan</b>				
<b>Date: March 4, 2015</b>				
<b>Interviewees:</b> (b)(3), (b)(6), (b)(7)(C)				
<b>SIGAR Attendees: Grant McLeod, Subject Matter Expert / Consultant</b>				
<b>Location: Teleconference</b>				
<b>Purpose: To solicit perspectives on the effectiveness of coordination during their past experiences in Afghanistan. Gain insight into PRT coordination with the broader development agenda.</b>				
<b>Non-attribution Basis:</b>	Yes	X	No	
<b>Recorded:</b>	Yes		No	X
<b>Recording File Record Number:</b>				
<b>Prepared By: Grant McLeod, Subject Matter Expert, Consultant</b>				
<b>Summary of Key Discussion:</b>				
<ul style="list-style-type: none"> <li>PRT integration did not happen; Bilateral; No monitoring; No independent audit of the funding in Helmand; Theatre of integration; PRT Steering Committee; Policy notes had these things; Enormous pressure from NATO states to spend; Burn rate; Money as a measure; Structure is built, but soft side of development was not included; Schools used to store animals; Rather a mess; Quick impact; Parallel administration;</li> <li>Comparator for Afghanistan was development in the West Bank and Gaza; Late 1990s Taliban were not recognized; had to coordinate a program to deliver, but could not have Taliban ownership; Did not want to empower the Taliban; 2010 – 2012 – lack of political interest in development agenda; PK did not prioritize; National agenda should be around priorities; MOF took it upon self to be interlocutor; how do we get around this real problem; Absence of clean national vision; Afghans say that too many donors were too many priorities; Other hand afghans did have opportunity to articulate national priorities; Absence of practical leadership;</li> <li>Two challenges – disproportionate weight of the United States and the multiplicity of actors; Major impact; Not unreserved fan of Paris and Busan; Not unreasonable starting point, but very difficult; Could not understand how the US coordinated with itself; Feeling that US used meetings for ammo to use to convince HQ;</li> <li>UNAMA cannot coordinate if it is not clear on what it exist to do; Try to bring it down to what it was to do; Promote peace process, Human Rights, and Coherent approach to development; Made it easier; UN exists to provide technical support; Problem with coherence was that the UN could not coordinate, but could promote coherence; Encourage government to take the lead; Team up with World Bank; Create spaces for discussion; Gap between diplomatic and development actors; Political people not insistent on the rule book for development;</li> </ul>				
<b>Follow-up:</b>				
<ul style="list-style-type: none"> <li>None</li> </ul>				